UnitedHealthcare

Addressing the Social Determinants of Health

Jeffrey Brenner, MD Senior Vice President Integrated Health and Human Services

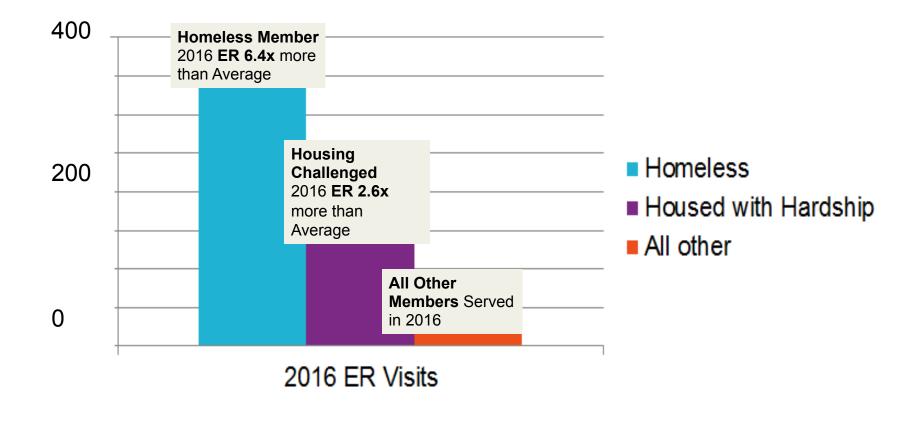


myConnections Case

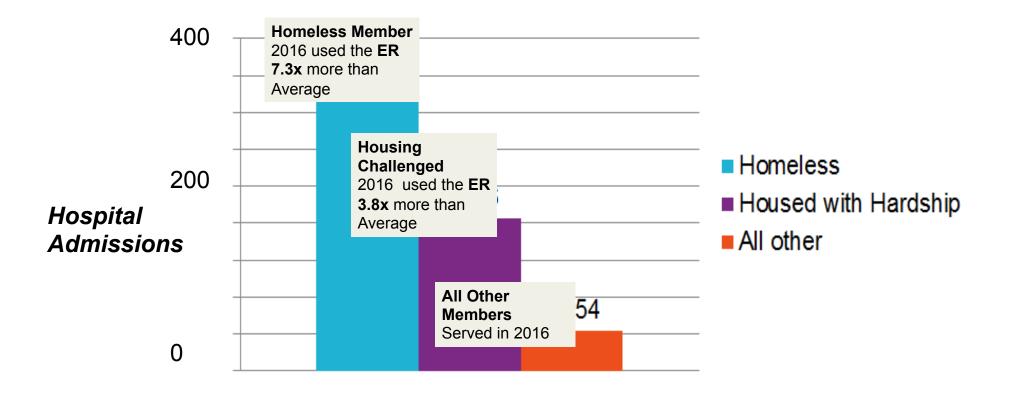
- Homeless member
- Malignant neoplasm
- Open tracheostomy with severe respiratory based complications (malfunction of trach, acute bronchitis, aspiration pneumonia, etc.).
- Admitted to numerous hospitals in Phoenix.
- He has been rejected by area shelters based on his high risk of infection.
- 2016 cost of care \$237,463
- Admission 7
- ER visits 29



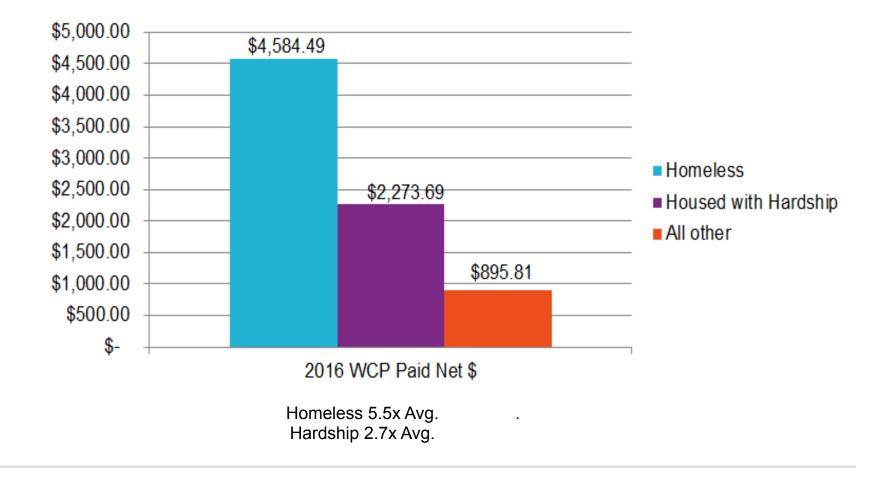
Average ER Visits



Admissions

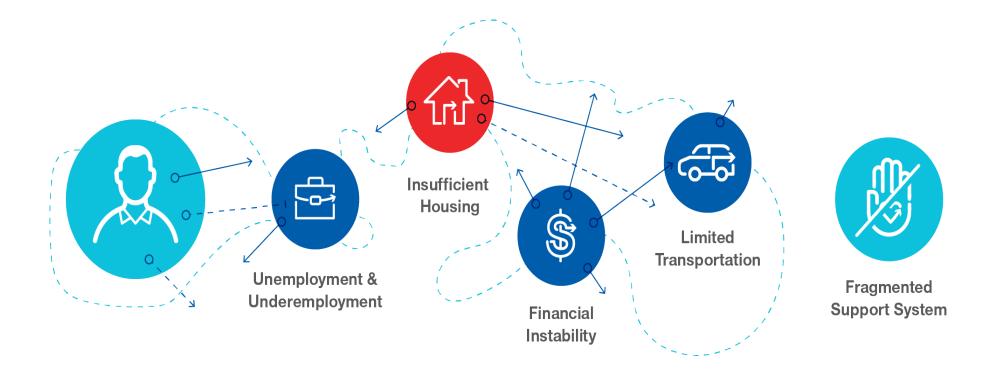


Average Paid Cost



© 2016 United HealthCare Services, Inc. All rights reserved.

myConnections addresses social determinants with the greatest opportunity to improve health outcomes.

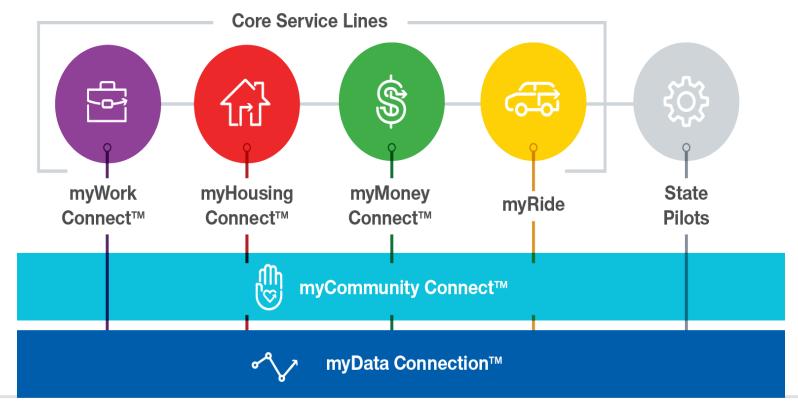




© 2016 United HealthCare Services, Inc. All rights reserved.

Service lines based on key social determinants integrate to deliver the most impact. But separately, each also provides expert, customized assistance.

myConnections





 $\ensuremath{\textcircled{\sc c}}$ 2016 United HealthCare Services, Inc. All rights reserved.

National Health Spending Per Capita

as a % of GDP

75

80

85

90

95

6% as a % of personal income

65

70

5% •

1960

is 60 times what it was in 1960, consuming one fifth of personal income and 17% of GDP

2000

05

¹⁰2012

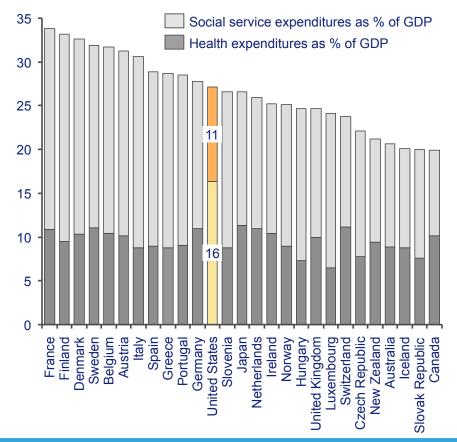
21

20%

17%

From the "American Healthcare Paradox"

Spending on social and health programs, by country (2013) Percent of GDP

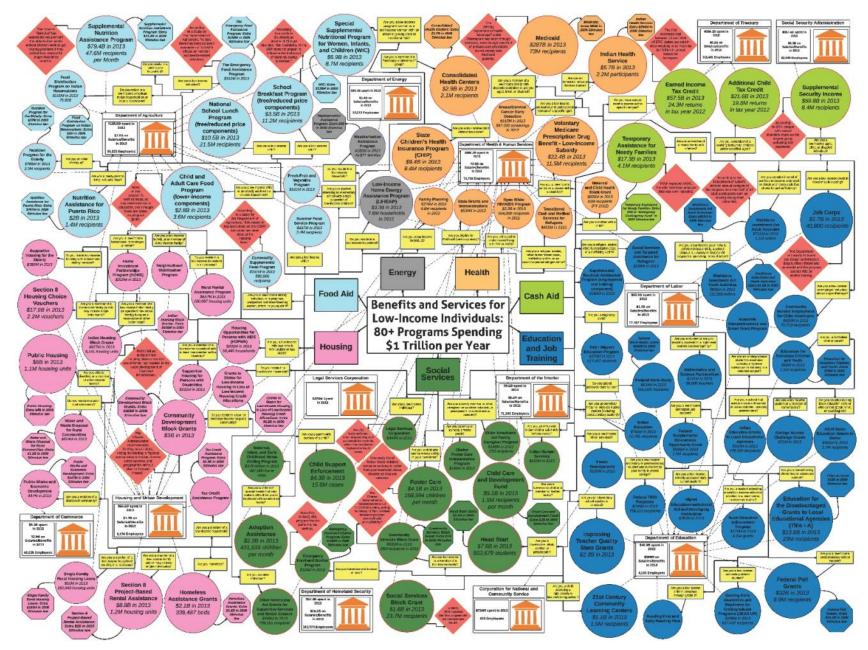


Social service outcomes: U.S. vs. OECD average

Outcome metric	U.S.	OECD average
Life expectancy	78.7 years	80.2 years
Obesity rates among adults	35.3%	22.7%
Infant mortality rate	5.8 per 1,000 live births	3.7 per 1,000 live births
Drug related death rate	234 per million	90 per million
Incarceration rate	698 prisoners per 100,000 pop.	147 prisoners per 100,000 pop.



Source: OECD, CDC, CMS



Source: U.S. House of Representatives, Ways and Mean Committee









Hospital Utilization since 1996



ER Visits	102
Admissions	54
Total CT Scans	147
CT Scan-Head	73

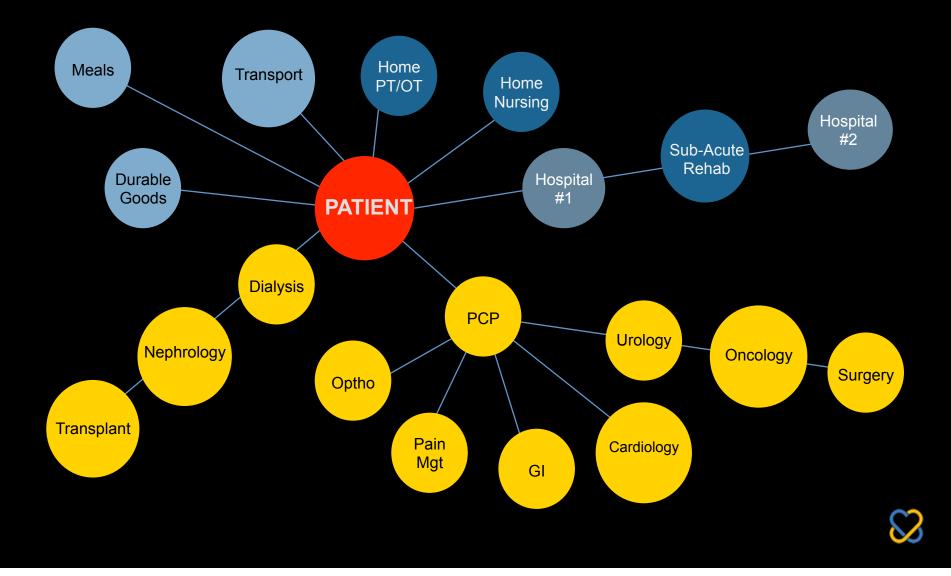
Research Article

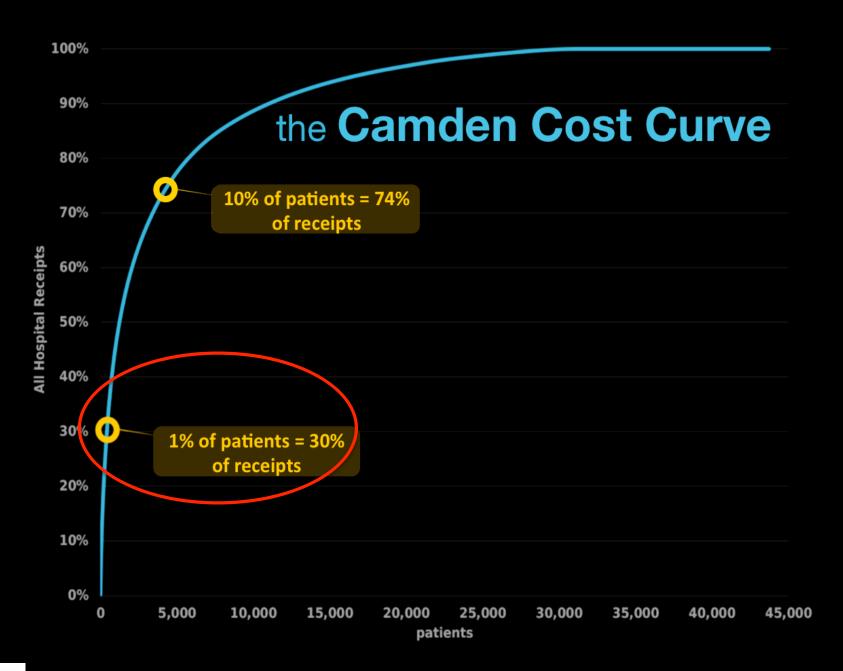
Relationship of Childhood Abuse and Household Dysfunction to Many of the Leading Causes of Death in Adults

The Adverse Childhood Experiences (ACE) Study

Vincent J. Felitti, MD, FACP, Robert F. Anda, MD, MS, Dale Nordenberg, MD, David F. Williamson, MS, PhD, Alison M. Spitz, MS, MPH, Valerie Edwards, BA, Mary P. Koss, PhD, James S. Marks, MD, MPH

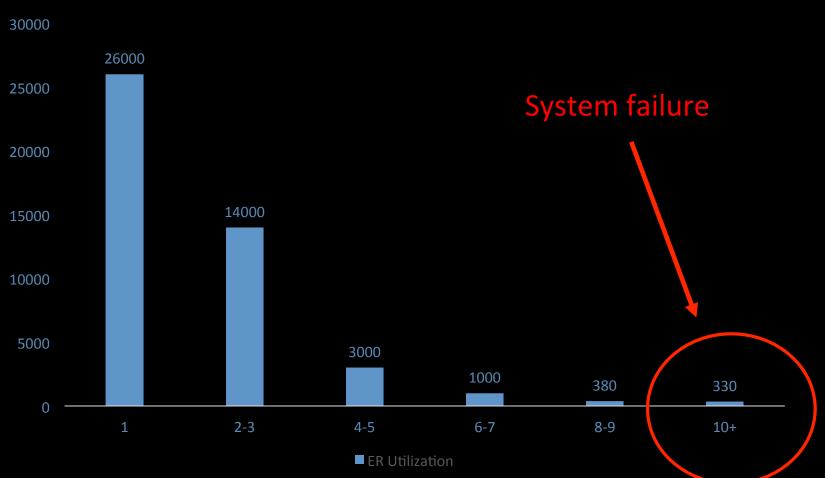
What are the problems we're trying to solve?





Primary prevention Secondary prevention Tertiary prevention

Pareto curve



ER Utilization

Healthcare hotspotting is the strategic use of data to target evidence-based services to complex patients with high utilization.

These patients are experiencing a mismatch between their needs and the services available.





<u>Methodology</u>: To adjust for variation between clients and varied pre & post-move-in periods, we compare hospital visit density. The "density" of hospital visits is the number of inpatient and emergency visits divided by the number of days on which clients were at risk for a hospital visit. While a patient is admitted they cannot have a second admission, so each length of stay is subtracted from the total days at risk. Patients are at risk of multiple emergency visits on a given day, so these are not subtracted. Empirically prisoners going to the hospital only do so on 1/100 day incarcerated do 99% of jail days are also subtracted from days at risk. This preliminary analysis cannot attribute cause for improvement to the housing first intervention. We have yet to adjust for regression to the mean, housing quality, or other drivers of change.

pre post

First Level Solutions

- Engagement
- Navigation
- Coordination
- Accompaniment

Second Level Solutions

- Data analysis
- Health information exchange
- Coalition-building
- Payment/legal reform
- Community engagement

Third Level Solutions

- 7 day pledge campaign
- Primary care office engagement
- Patient incentives
- Daily feeds to offices

Fourth Level Solutions

- Harm reduction
- Motivational interviewing
- COACH
- Trauma-informed care
- PhD Psychologist in house

Fifth Level Solutions

- Core values
- Strategic planning
- Dashboards
- Quality improvement cycles
- Staff training
- Wellness benefits

Extreme responders

Extreme Complexity

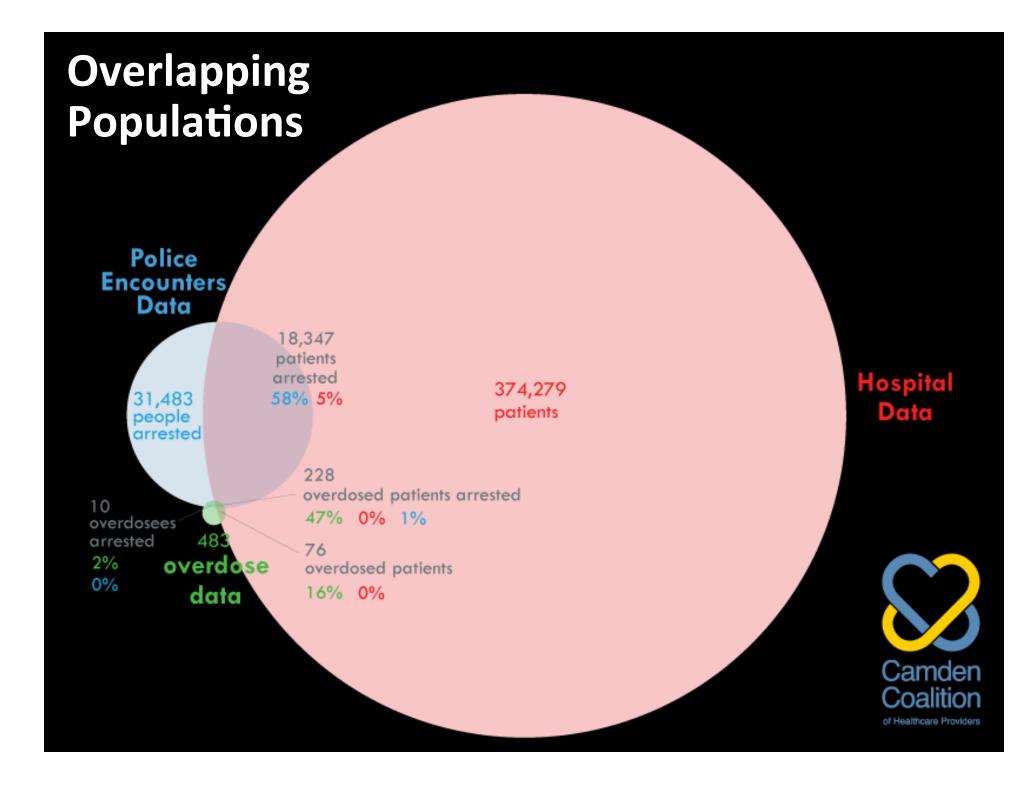
Medical	Addiction
 Diabetes Kidney failure Heart failure Pain syndromes Age 	 Cocaine Heroin Alcohol Prescription medication
Mental Health	Social
 Schizophrenia Borderline personality disorder Bipolar disorder Factitious disorder 	 Homeless Hungry Unemployed/disabled Isolated No transportation Criminal record

Our Response to Extreme Complexity

Medical

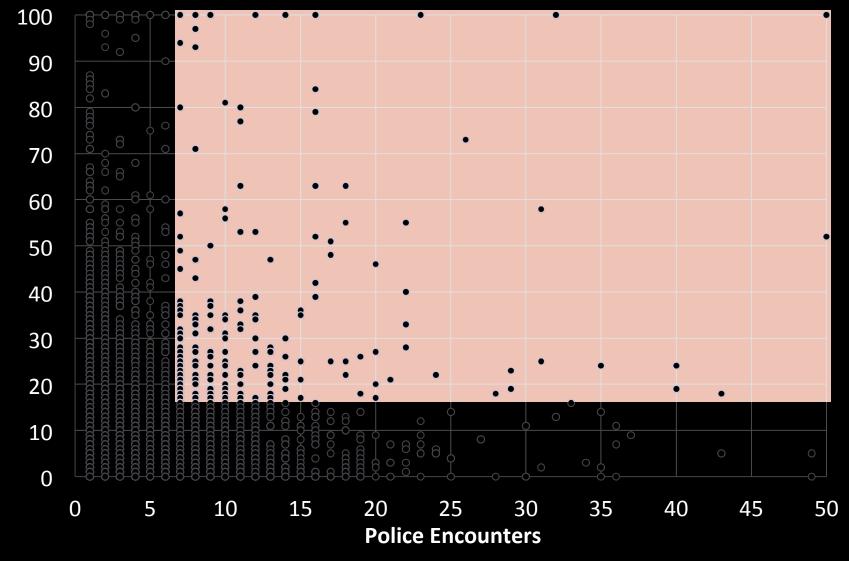
Addiction

 Inaccessible and overcrowded 15 minute visits Incorrect diagnosis Unaware of trauma informed care Insufficient training in pain, addiction, and mental health Inpatient and specialty focused 	 Sobriety and 12 step focused Inaccessible and inpatient oriented Uncomfortable with mental health Not trauma informed Sometimes opposed to medication assisted treatment
Mental Health Incorrect diagnosis Medication focused Inaccessible Uncomfortable with addiction Not trauma informed Too hierarchical and disability oriented 	Social Inaccessible Long wait times Complicated Non existent Late Not evidence based

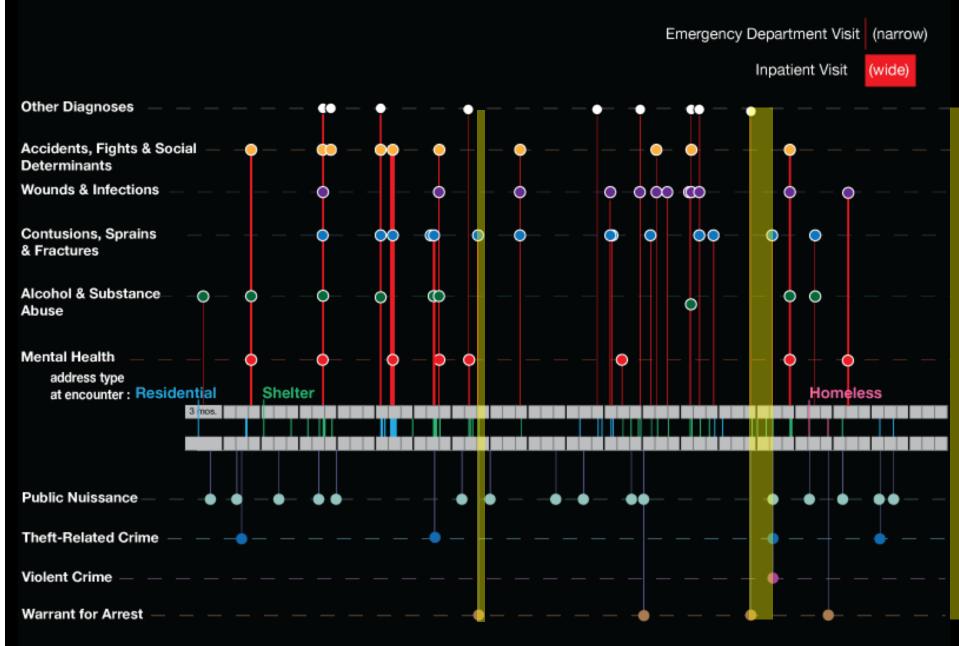


226 Dual-System High Utilizers

(16+ ED visits & 7+ police encounters over five years).



ED Visits

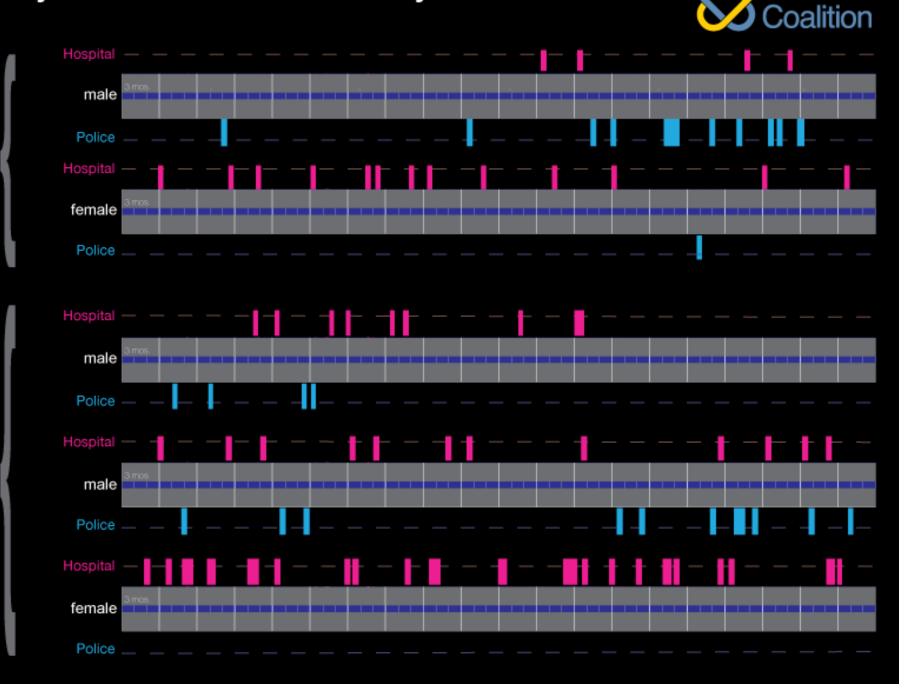




Anonymized Household Case Study







Camden



The National Center

for Complex Health and Social Needs

Save The Date: National Center Conference *Putting Care at the Center* November 15 - 17, 2017 Los Angeles, CA